

# “Strategic Complexity”

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# Strategic Complexity

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## **Motivating questions:**

- Do we have excessive complexity of products?
- Can one rationalize the producer strategically complexifying the product even if buyers are fully rational?
- How does degree of complexity vary with product quality and market competition?

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## Model in a nutshell:

- Agent with private info about her type (aligned/misaligned) chooses two hidden actions: (quality  $y$ , complexity  $\kappa$ ).
- Principal observes a two-dimensional signal.
  - Continuous signal  $z$  about complexity  $\kappa$ .
  - Binary signal  $S$  about product quality.
- Principal accepts the product iff her expected payoff above  $\omega_0$ .

# Key Results

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## **Applications:**

- Agent – financial advisor, principal - client.
- Agent – bank, principal – retail investor.
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## **Key results:**

1. Agent may choose to obfuscate the product even if the principal is rational.
2. Complexity is not necessarily a feature of bad products.
3. Principal's belief about agent's quality  $\uparrow \Rightarrow$  quality  $\uparrow$  , complexity  $\uparrow$
4. Higher competition ( $\omega_0$ )  $\Rightarrow$  quality  $\uparrow$  , complexity  $\downarrow$ .

# Outline of Discussion

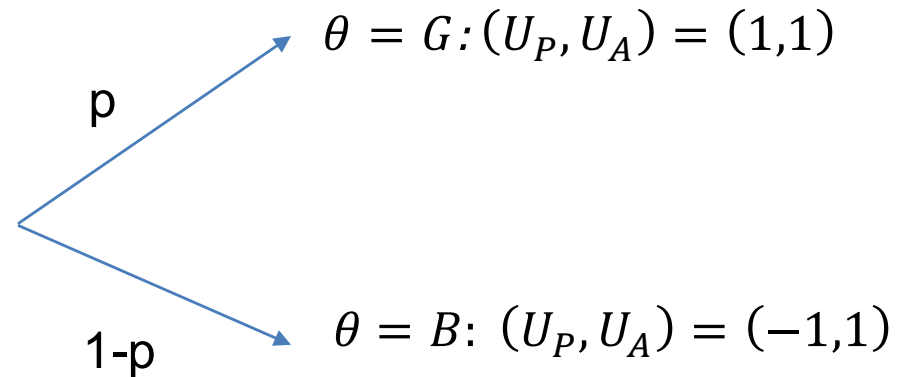
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1. Simple models illustrating the effect.
  - The authors' model is much richer.
2. Comments.

# Simple Model with Uninformed Agent

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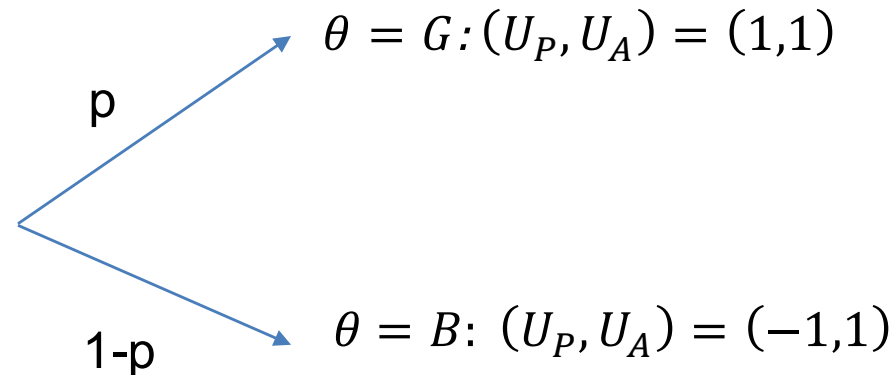
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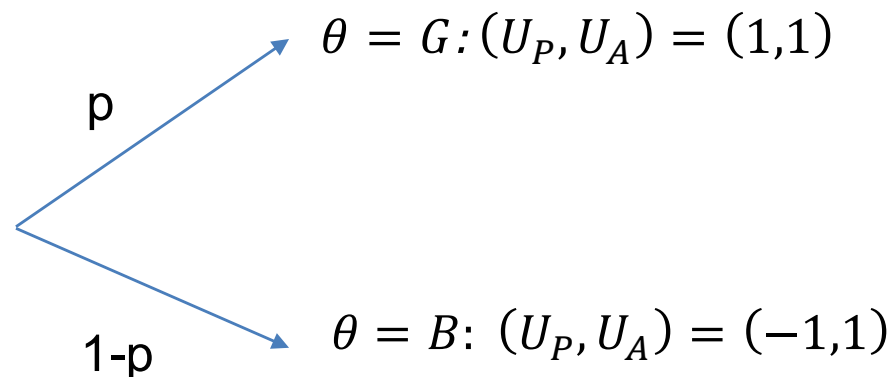
- Principal observes signal  $s \in \{G, B\}$  with  $\Pr(s \neq \theta) = z$  before deciding accept/reject.
- Agent chooses  $z \in [0, 1/2]$  and announces it to the principal.



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- Agent chooses  $z \in [0, 1/2]$  and announces it to the principal.
- Unlike in the model:
  - Complexity is perfectly observed.
  - Product quality is given exogenously.

## Simple Model with Uninformed Agent (cont'd)

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If  $2p - 1 \geq \omega_0$ , then  $z = 1/2$  (max complexity).

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If  $2p - 1 < \omega_0$ , then agent's problem:

$$\max_z \Pr(s = G) = p(1 - z) + (1 - p)z$$

$$\text{subject to } \frac{(1-z)p - z(1-p)}{(1-z)p + z(1-p)} \geq \omega_0.$$

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Solution:

- If  $p > \frac{1}{2}$ , then  $z = 0$  (max transparency).
- If  $p < \frac{1}{2}$ , then  $z$  is highest at which the constraint holds.

## Simple Model with Uninformed Agent (cont'd)

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### **Implications of the simple model:**

1. Complexity is non-monotone in product quality ( $p$ ).
  - Seller with very high  $p$  chooses high complexity.
2. Higher  $\omega_0 \Rightarrow$  complexity (weakly) declines.
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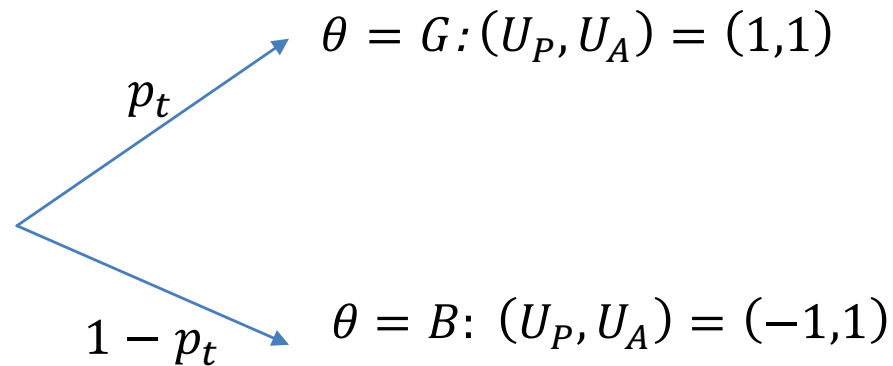
Note: The agent can do even better if she could create asymmetric noise (Kamenica Gentzkow 2011).

- Make bad signal fully informative about bad state; good signal just enough informative about the good state for the principal to break even.

# Introduce Private Information of the Agent

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Two equally likely types, G and B, with  $p_G > 1/2 > p_B$ :

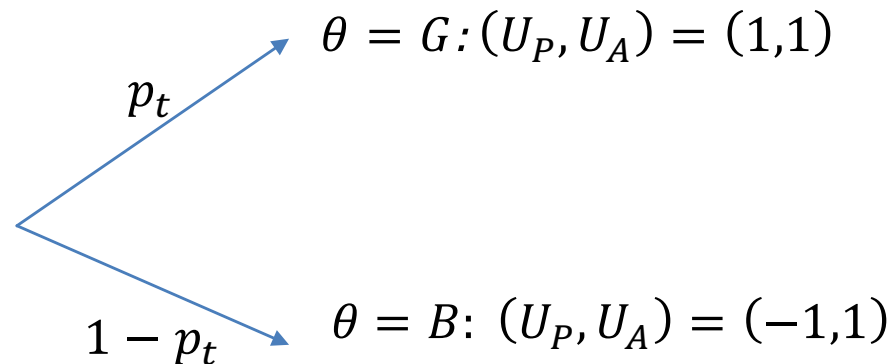


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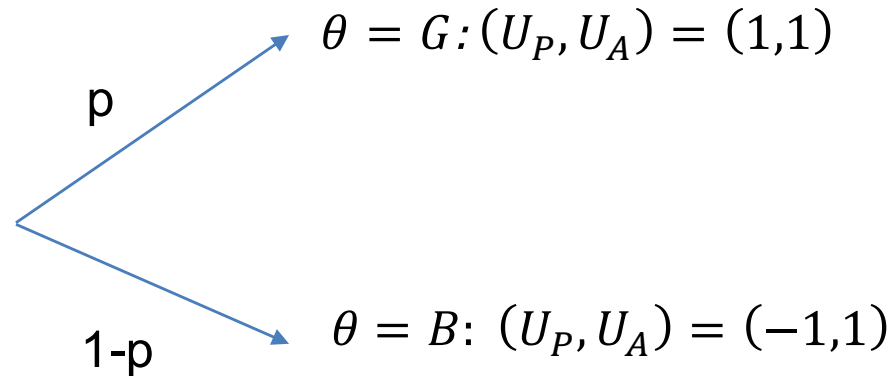
Agent's private info + lack of observability of complexity  $\Rightarrow$  a force for bad types to be more complex than good types.

- Bad types want to max the chances of being confused for good types.

# Introduce Endogenous Asset Quality

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Go back to the model w/o private info:



- Agent privately chooses  $p$  at convex cost  $c(p)$ .
- Agent chooses  $z \in [0, 1/2]$  and announces it to the principal.
- Unlike in the model:
  - Complexity is perfectly observed.

## Introduce Endogenous Asset Quality (cont'd)

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Equilibrium (in the range  $p$  low enough):

$$\frac{z}{1-z} = \frac{p}{1-p} \frac{1-\omega_0}{1+\omega_0} \quad (\text{P accepts})$$

$$c'(p) = 1 - 2z \quad (\text{A's IC})$$

Higher  $\omega_0 \Rightarrow$  lower complexity  $z$  (to persuade the principal)  $\Rightarrow$  higher incentive to produce quality product.

# C1: Role of Private Information

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Private information of the sender (aligned/misaligned type) is an important feature of the model.

- Natural in many applications (e.g., financial advising)
- It is also an important theoretical contribution to the existing literature on persuasion.

It would be helpful to highlight what implications rely on private information of the agent.

- Maybe solve the model with a symmetrically informed and partially biased agent as a benchmark?

## C2: Non-observability of Complexity Choice

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In the model, complexity is a hidden action of the agent.

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- e.g., voters know how many pages a proposed legislation has.
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- Good type can separate from the bad type via transparency.
- Single-crossing: Bad type loses more from transparency because she is less likely to generate a good signal.

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- Single-crossing: Bad type loses more from transparency because she is less likely to generate a good signal.

It would be helpful to clarify/motivate observability assumptions.

## C3: Applications

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No transfers – important assumption in the model:

- Agent only cares about probability that the principal accepts.
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If the price is a choice variable, it is unclear if the good type benefits from complexity even if the principal is very optimistic:

- The agent can choose high transparency and charge a high price.

In what applications is the assumption of no transfers reasonable?

- Probably not in bank/retail investor application.
- Probably yes in policy-maker/voter application.

## C4: Competition

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Competition is modelled as an increase in the principal's outside option  $\omega_0$ .

- Nicely microfounded with a search model.
- Higher competition reduces complexity.

I wonder if other models of competition can yield the opposite implication:

- Competition  $\Rightarrow$  product differentiation (e.g., Shaked Sutton, 1982).
- Giving a more complex product (e.g., more contingencies) can be a way to differentiate the product.

## C5: Other Comments

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- A bit hard to think through. Does it map to an equivalent one-dimensional signal?

It seems that complexity is more about the cost of information acquisition for the principal than about the noise of a free signal.

- Are these two problems identical?

# Conclusion

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- A very nice paper with clear new theoretical contribution (sender's private info in persuasion) and practical relevance.
- Comments and suggestions:
  1. Highlight the implications of private information of the agent (vs. a model with all other elements).
  2. Examine the role of the assumption that complexity is a hidden action.
  3. Think through what applications are a good fit.
  4. Examine/discuss what would happen under other notions of competition.